

<b>Herons Glen Solana HOA</b>	
<b>Balance Sheet</b>	
<b>As of September 30, 2021</b>	
	<b>This Year</b>
<b>Assets</b>	
Due from Herons Glen (Accounts Receivable)	\$26,100.00
FineMark Capital Res	\$152,169.91
TIAA CD - 05/15/2021	\$67,048.80
TIAA CD - 05/31/2021	\$38,426.44
FineMark Operating	\$23,869.04
Allowance for Bad Debt	\$(2,000.00)
Prepaid expenses, ot	\$110.41
Due From (Due to) Re	\$(560.16)
<b>Total Assets</b>	<b>\$305,164.44</b>
<b>Liabilities</b>	
Accounts Payable, Trade	\$0.00
Deferred assessments - Admin	\$3,449.60
Deferred Asmnt - Bldg	\$4,375.36
Deferred assmnts - Grounds	\$9,575.28
Deferred Asmnts - Capital	\$8,999.76
<b>Total Liabilities</b>	<b>\$26,400.00</b>
<b>Equity</b>	
Association equity - Roofs	\$185,295.47
Association equity - Roof Cleaning	\$21,249.91
Association equity - Interest	\$12,361.78
Association equity - Paint	\$38,737.99
Prior Year Operating Surplus	\$18,340.55
<b>Profit (Loss)</b>	<b>\$2,778.74</b>
<b>Total Equity Adjusted for Profit/Loss</b>	<b>\$278,764.44</b>
<b>Total Liability and Equity</b>	<b>\$305,164.44</b>

**Herons Glen Solana HOA**  
**TOTAL VARIANCE REPORT**  
**Sep 30, 2021**

DEPARTMENT	ACTUAL MTD	MTD BUDGET	BETTER (WORSE)	LYMTD Activity	ACTUAL YTD	YTD BUDGET	BETTER (WORSE)	LYYTD Activity
<b>ADMINISTRATION</b>								
Operating Revenue	1460	1150	310	1366	11374	10350	1024	12855
Operating Expenses	1132	1058	(74)	829	15250	10625	(4625)	10997
Net Income	328	92	236	537	(3875)	(275)	(3600)	1858
<b>BUILDING</b>								
Operating Revenue	1458	1458	0	867	13126	13125	1	7799
Operating Expenses	0	1008	1008	800	11403	13125	1722	10771
Net Income	1458	450	1008	67	1723	0	1723	(2972)
<b>GROUNDS</b>								
Operating Revenue	3192	3192	0	3242	28726	28725	1	29175
Operating Expenses	2016	2167	151	2016	23794	30125	6331	22492
Net Income	1176	1025	151	1226	4932	(1400)	6332	6683
<b>SUBTOTAL</b>								
Operating Revenue	6111	5800	311	5474	53226	52200	1026	49828
Operating Expenses	3148	4233	1085	3645	50447	53875	3428	44260
Net Income	2962	1567	1395	1829	2779	(1675)	4455	5568
<b>Capital</b>								
Operating Revenue	3000	3000	(0)	3334	26999	27000	(1)	30001
Operating Expenses	3000	3000	0	3334	27000	27000	0	30000
Net Income	(0)	0	(0)	0	(1)	0	(1)	1
<b>ALL DEPARTMENTS</b>								
Total Operating	9110	8800	310	8808	80226	79200	1026	79829
Total Operating	6148	7233	1085	6979	77447	80875	3428	74260
Net Income	2962	1567	1395	1829	2779	(1675)	4454	5569